

EXHIBIT 3

From: Andrew Delaney <35ayala@gmail.com>
Sent: Wednesday, March 18, 2020 6:22 AM
To: [REDACTED]
Cc: [REDACTED]
Subject: Re: Termination

EXTERNAL SENDER

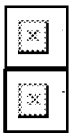
Dear Michael: Thank you for your email. I am not doing well which was the reason for my email to you in the first place which your response did not resolve. There is no question that I was already terminated yesterday in retaliation for my complaint about the coronavirus conditions. On March 10, 2020 at 9:52 AM, [REDACTED] (the [REDACTED] document reviewer who was asked to act as project manager in this case) informed all [REDACTED] reviewers including me that Wilmer Hale had stated that the project would continue until the end of May. On Tuesday March 17, 2020 at 11:27 AM I emailed you & Hire Counsel management to complain about the working conditions in the New York office, specifically that at least three people there were coming to work with flu-like symptoms. At 1:02 PM I received an email from you at work stating "we are actively working on possible solutions." You said "With respect to pay for those who stay home, you will need to reach out to Hire Counsel on that issue, as your contracts are with Hire Counsel. I will remain in contact with [REDACTED] [who was also terminated], as should you all, and we will keep everyone updated once we have figured out the safest way to proceed for all parties." Seven minutes later I received the below email from Denise Asnes of Hire Counsel addressed to "Team" (& copied to their HR person, Patti Ayala, whose emails I criticized), which stated that the "project is effectively ending" & ordering me to leave the NYC office immediately. She also said I would only be paid for the day. In my experience, there is no way this could have been done except on instructions from Wilmer Hale & [REDACTED]. I was clearly terminated from the project & this was in retaliation for my complaint approximately 90 minutes earlier. While your below email says "This contract attorney review project has been suspended while we evaluate those options", my understanding is that the four-member Hire Counsel London [REDACTED] document review team was not similarly terminated. For you to now say that you did not know about this, while then going on to say about how you are going to continue to work with Hire Counsel ("We'll be speaking with Hire Counsel, and they will be in touch with you about next steps"), is not credible. Hire Counsel's email refers to your firm & what you have or have not "authorized". This is illegal retaliation for my complaint in violation of whistleblower policies, an attempt to avoid paying me, & is continuing to shift the cost of your & the client's [REDACTED] compliance ("evaluation of possible solutions") on me as an employee. This mistreatment of workers reflects very poorly on both Wilmer Hale & [REDACTED]. Your, your client's, & your agent's "solution" to the coronavirus crisis was to fire an employee who was still coming into work without advanced notice or pay, & instructing me to gather my personal belongings & to leave the office immediately, which I did. I have copied your management committee herewith.

Thank you,
 Andrew Delaney, Esq.
 689-777-6564

Denise Asnes <dasnes@hirecounsel.com>

Tue, Mar 17, 1:10 PM (16 hours ago)

to Andrew, Patti



Team,

We understand and appreciate everyone's concerns regarding the work environment and well-being of those around you. Most importantly, we understand the need for an immediate response regarding remote work. At this time, the client is electing to suspend work on the case in NYC effective

We are requesting all team members to gather their belongings and depart the facility in an orderly fashion and exit our environment since the project is effectively ending. You will be compensated for your time today. We will continue to monitor the efforts of Congress in helping to off-set the impact of lost work.

Best,

Senior Managing Director, National Fulfillment

1500 Market Street

Philadelphia, PA 19102

215.279.5942 Direct

<https://www.linkedin.com/in/denise-asnes-4841992>

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Hi Andy,

I am sorry to hear this, and I hope you and your family are staying healthy during this time. I am not aware of the terms of your contract attorney engagement with Hire Counsel, but I can assure you that we did not request that you or your colleagues be terminated. As you can imagine, in light of the challenges created by the coronavirus, we are looking at options for many of our clients under these unique circumstances, which appear to be changing by the day. This contract attorney review project has been suspended while we evaluate those options. We'll be speaking with Hire Counsel, and they will be in touch with you about next steps. We appreciate your patience.

(t)

Sent: Tuesday, March 17, 2020 3:26 PM

Cc: [REDACTED]@wilmerhale.com>; [REDACTED]@wilmerhale.com>;

@wilmerhale.com>: [REDACTED] @wilmerhale.com>:

to whitener@ale.com, [REDACTED] to whitener@ale.com, [REDACTED]

CONFIDENTIAL SUBJECT TO PROTECTION ORDER

@wilmerhale.com>;

@wilmerhale.com>;

@wilmerhale.com>;

@wilmerhale.com>;

@wilmerhale.com>;

@wilmerhale.com>;

@wilmerhale.com>;

@wilmerhale.com>

Subject: Termination

EXTERNAL SENDER

[REDACTED]: I have worked on the [REDACTED] language project for [REDACTED] & Wilmer Hale since September 30, 2019. As I am sure you know well, today, a few minutes after receiving your email response to my complaint about Hire Counsel's work conditions & actions/inactions during the coronavirus, Hire Counsel immediately terminated my two [REDACTED] New York colleagues & myself & told us to leave their office immediately & that the project had "effectively ended". They said I would only be paid for today. Wilmer Hale had just asked for the [REDACTED] project to continue until the end of May. This was pure retaliation & I expect to be paid during this time. I have worked hard & honestly & this action is both illegal & unbecoming of your reputable firm.

I will pursue all legal avenues against all persons involved. Your dismissal of my two [REDACTED] colleagues who were not party to my whistleblower complaint was particularly unlawful, no doubt because I criticized the agency's poor management. I expect your firm to pay me & to instruct Hire Counsel to pay me.

I am copying your management on this email.

Very truly yours,

Andrew Delaney

689-777-6564